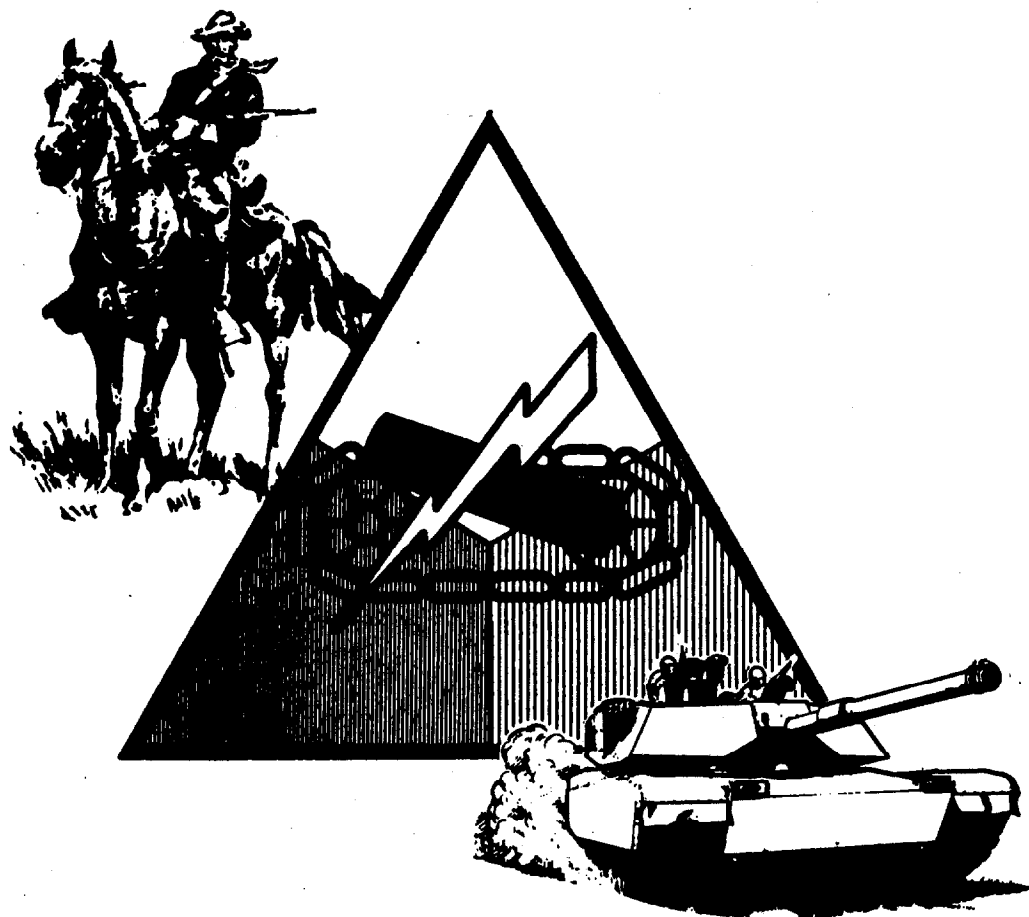


USAARMC REG 10-1

ORGANIZATION AND FUNCTIONS



**HEADQUARTERS U.S. ARMY
ARMOR CENTER AND FORT KNOX**

FORT KNOX, KENTUCKY 40121-5000

Headquarters
U.S. Army Armor Center and Fort Knox
Fort Knox, Kentucky 40121-5000
30 November 1998

C3, USAARMC Reg 10-1

Change 3

ORGANIZATION AND FUNCTIONS

Summary. Per the Commanding General's guidance, the delegations of authority have been updated.

Suggested improvements. The proponent of this change is the Directorate of Resource Management. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) directly to Commander, USAARMC and Fort Knox, ATTN: ATZK-RMD, Fort Knox, Kentucky 40121-5000.

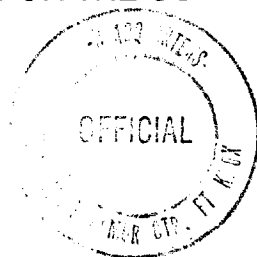
1. USAARMC Reg 10-1, 20 March 1992, is changed as follows:

Remove old pages A-1 through A-12 and insert revised pages A-1 through A-11.

2. Post this change per DA Pamphlet 25-40.

3. File this change in front of the publication.

FOR THE COMMANDER:



OFFICIAL:
FRANK J. GEHRKI III
Colonel, GS
Chief of Staff

ROBERT L. BROOKS
Director, Information Management

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C3, USAARMC REG 10-1 (30 Nov 98)

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ATOB	ATZK-JAT	ATZK-IMO-R	ATSB-BA
MCXM-TH	AFYB-CE	CIMPC-FK	TAPC-ARI-IK
D42KX	DFAS-IN-MH	ATZK-GSA	IAMG-B-FK
DeCA/EAN-KNX	SAAG-FKFO	AMXLS-F-KN	DRMO-VBH
CEORL-CD-FK	ATZK-WX	DAPS-KN	ATZK-SPG
ATZK-MC	ATZK-AF	AMSRL-HR-MH	AFKB-AC-AV (MAT)
ATZL-NSC-C-FK	DDESS-FKCS	KG-3-123	KG-OMS-14
KG-KMA	ATTG-ED	AFKA-TR-RTD	
AFRC-AVIL-BQ	ATZK-IIS	AMSAM-TMD-GB-LKN	
SFAE-GCSS-W-GSI-T-KNOX			

APPENDIX A

DELEGATION OF AUTHORITY

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
1. Approve filing of derogatory drill sergeant removal case information in OMPF.	AR 614-200, para 8-20a	DCG	May be delegated to COL level CDR, or Deputy CDR in rank of COL or higher.
2. Approval of third year drill sergeant extensions.	AR 614-200, para 8-18j(1)	AG/DHR	Can only be delegated to installation level AG.
3. Perform interservice transfer counseling.	AR 614-120, para 7d	DCG	Must be GO, not frocked COL.
4. Respond to Congressional inquiries which are argumentative in nature and are likely to result in several exchanges of communications (usually pertains to a disagreement with decision made at installation level).	AR 1-20, para 6-2b	AG/DHR	CG signs all sensitive inquiries and all inquiries originating from Kentucky Congressmen/Representatives.
5. Act as reviewing authority and final approving authority for line of duty investigations.	AR 600-8-1, para 1-5e(3)(b) & para 38-7b	AG/DHR	
6. Approve use of firearms in event of riot at Regional Correctional Facility (RCF) in absence of CG.	AR 190-47, para 11-5e	Acting CDR	
7. Impose administrative disciplinary measures upon RC prisoners including disciplinary segregation, Reduced diet, and forfeiture of good conduct time.	AR 190-47, para 12-5a	CDR, LEC/PMO/RCF CDR (if CPT or above)	First field grade officer in the chain of command.
8. Notification to unit of third consecutive unsatisfactory mailroom inspection.	TRADOC Reg 65-1, para 3-3	Garrison CDR/Mgr	

C3, USAARMC Reg 10-1 (30 Nov 98)

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
9. Approve Alcohol and Drug Intervention Council Meeting minutes (quarterly).	AR 600-85, para 2-7	Garrison CDR	Review by CG
10. Issue Cook of the Quarter Certificate.	USAARMC Reg 30-1, App C, para h	Garrison CDR	
11. Review and approve action on AR 15-6 investigations of lost, damaged, or destroyed NAFI property.	AR 215-1, para 14-1b & 14-4	Garrison CDR	
12. Ratification of an unauthorized commitment up to \$25,000.	AR 215-4, para 1-24b	DBO	
13. Approve IMWRF policy letters.	AR 215-1, para 2-4 & 11-2	DBO	
14. Authorize waiver of overpayment to NAF employees (when administrative error has resulted in overpayment).	AR 215-3, para 3-23e	DBO	
15. Approve wage survey appointing orders.	FRM Suppl 532-1, para 5-5c(a)	Garrison CDR/ Mgr	
16. Approve Fiscal Year Training Plan for Civilians.	AR 690-400, Chap 410, Para 3-1g(1)-(3)	USAARMC Civilian Tng	
17. Forward job classification appeals through MACOM to independent review authority (appropriated fund employees).	DA Pam 690-14, Chap 2, para 2-4d(1)	CPO/DHR	
18. Excuse members from courts-martial before assembly.	Art 25(e), UCMJ; RCM 505 (c)(1)(B) i	SJA	
19. Approve travel expenses for Article 32 hearing civilian witnesses.	AR 27-10, para 5-12(b)	SJA	
20. Approve payment of expert witness fees at courts-martial.	RCM 703(d); AR 37-106, para 13-38a	SJA	
21. Approve the purchase of NAF supplies/equipment/resale items and consumables/entertainment/construction projects up to \$100,000.	AR 215-4, para 1-6h, 5-48, 5-54, and Appendix B	Garrison CDR	

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
22. Approve use of club facilities by nonmembers.	AR 215-2, para 5-13	DBO	Authority over membership rules remains with the installation per AR; however, this has been delegated to CofS in prior years.
23. Approve operating permits for private organizations.	AR 210-1, para 3-1a	DHR	
24. Approve changes of DBO program operational hours.	AR 215-1, para 2-4, 6-2, 7-49, 11-1 & 11-2	Garrison CDR	Delegated to DBO/DHR.
25. Approve dropping of excess or uneconomically repairable fixed assets from NAFI's reported assets.	AR 215-5, para 4-29	DBO	
26. Relieve individuals of accountability for loss of NAFI property or other assets without formal investigation when there is no possibility of conflict of interest, no indication of negligence, fraud, dishonesty, or willful misconduct, and estimated maximum amount does not exceed \$1,500.	AR 215-1, para 3-4 & App L	DBO	
27. Biennial revalidation of private organizations.	AR 210-1, para 3-1(c) & (d)	DHR	
28. Approve resale and fund raising activities by private organizations (restricted to PO membership).	AR 210-1, para 4-2a(3)	DHR	
29. Approve disposal of nonfamily housing real property (buildings and other improvements) with an inventory cost of less than \$100,000 per building.	1 st End, ATBO-GPL, TRADOC, 9 Jun 93	DBOS	
30. Approve various construction and maintenance and repair projects.	AR 420-10, para 3-2a(2); Memo, ATEN-FE, TRADOC, 16 Feb 90, subj: Funding and Approval Limitations	DBOS	

C3, USAARMC Reg 10-1 (30 Nov 98)

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
31. Appoint troop issue subsistence officer (TISO).	AR 30-18, para 4-2a	DBOS	
32. Approve conducting of accountability inventory at times other than required by regulation.	AR 30-18, para 10-1c(3)	DBOS	
33. Approve sale or issue of subsistence items during an accountability or price change inventory.	AR 30-18, para 10-2b	DBOS	
34. Appoint inventory team when transfer of accountability is needed when TISO either dies or is absent for over 30 days.	AR 30-18, para 10-9	DBOS	
35. Approve charge sales of subsistence to authorized organizations (such as NAFI, commissaries, certain private organizations, and other non-DOD government departments).	AR 30-18, para 13-21 & 13-22a	DBOS	
36. Approve special issues of subsistence for training courses, experimental product testing, or incentive competitions.	AR 30-18, para 11-18a & 11-19	DBOS	
37. Appoint person to witness disposal of subsistence items having potential sale value.	AR 30-18, para 15-6b	DBOS	
38. Approve installation traffic circulation plan, including placement of traffic control signs and devices.	AR 190-5, para 1-4f and 4-1b	Garrison CDR	
39. Approve establishment of parking restrictions on the installation.	AR 190-5, para 1-4h and 4-1b	Garrison CDR	
40. Approve Chapter 10 discharges in PCF cases involving only AWOL charges	AR 635-200, para 10-7e	Garrison CDR	
41. Notify soldiers awaiting discharge of intent to place them on involuntary excess leave.	AR 600-8-10, para 5-19b	CDR, PCF	

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
42. Impose administrative penalties against RCF prisoners including reprimands, deprivation of privileges, extra duty, or work projects.	AR 190-47, para 12-5a	CDR, RCF	
43. Approve acceptance of gifts to NAFIs of \$5000 or less.	AR 215-1, para 7-39	DBO	
44. Approve Armed Forces Disciplinary Control Board (AFDCB) minutes.	AR 190-24, para 1-5c(4)	Garrison CDR	
45. Serves as President, AFDCB.	AR 19-24, para 2-2b	CDR, LEO/PMO	
46. Approve conversion, diversions, and disposal of substandard, not upgradable UPH facilities.	AR 210-50, para 5-4d; memo, ATBO-GP, TRADOC, 1 Jul 94, sub: Conversion/ Diversion of Facilities	Garrison CDR	
47. Approve conversion, diversions, and disposal facilities except family housing, UPH, health care, storage and warehouse, chapels, guest house, and MWR facilities.	AR 210-50, para 5-5; memo, ATBO-GP, TRADOC, 1 Jul 94, subj: Conversion/ Diversion of Facilities	Garrison CDR	
48. Approve minutes of meetings for individual MWR program advisory councils.	AR 215-1, para 5-8, 5-9 & 5-10	Garrison CDR	
49. Accreditation authority for Critically Sensitive Level 3, Automated Systems.	AR 380-19, para 3-8a(6); msg, ATBO-IC, TRADOC, 301945Z Aug 90, subj: Delegation of Computer Accreditation Authority	Ch, Security Div, G3/DPTM	
50. Approve School Board actions/ minutes.	AR 352-3	Garrison CDR	
51. Approve Commercial Activities Management Study.	AR 5-20	Chief of Staff	
52. Approve Award of Achievement Medal for Civilian Service.	AR 672-20, para 8-6	CDRs/Dirs/Chief of Staff (LTC or above)	
53. Approve Award of Certificate of Achievement.	AR 672-20, para 8-9	CDRs/Dirs/Chief of Staff	

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
54. Approve administrative excusal of civilian employees for more than 59 minutes.	AR 690-990-2, Book 610, S3	Chief of Staff/ Garrison CDR	
55. Approve/deny restoration of check cashing privileges on appeal from individuals whose privileges have been suspended (for two or three offenses).	AR 210-60, Chap 4, para 4-7	Garrison CDR/Mgr	AR requires directorate level appellate authority.
56. Certify Fiscal Year-End Financial Reports.	DFAS-IN 37-1, para 28-22d(4)	DRM	CG may delegate to Dep CDR (including civilian equivalent), Chief of Staff, or DRM. (Delegation must be written and accompany the report.)
57. Approve write-off of cash shortages and overages of less than \$750.	AR 37-103, para 4-69	Chief of Staff	
58. Approve retire applications officer/enlisted.	Msg, ALARC 068/93, 311343Z Sep 93, subj: Delegation of Authority for Voluntary Retirement Policy Change; AR 635-200, para 4-7; AR 635-200, para 12-2	AG/DHR	
59. Retention past EIS for continued health care and disability processing.	AR 635-200, para 1-26	AG/DHR	
60. Separation because of dependency or hardship.	AR 635-200, para 1-21j	AG/DHR	
61. Award Meritorious Service Medal.	AR 600-8-22	Brigade CDR may disapprove; CG only approves.	
62. Withdraw or deny quarters' privileges.	AR 210-50, para 3-19; USAARMC Reg 210-50, para 5-15	Garrison CDR/Mgr	
63. Approve Real Estate Report of Availability (special events, 48 hours or less).	Memo, ATBO-GP, TRADOC, 12 Apr 94, subj: Granting Use of Real Estate	DBOS	

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
64. Approve Function and Service Bulletins.	AR 25-30, para 9-18 I	DOIM	
65. Suspend on-post facility privileges (commissary, class 6, Exchange, MWR facilities, etc.).	AR 640-3; AR 215-2	Garrison Mgr	Appellate authority is GC.
66. Approve BAS (separate rations) for enlisted soldiers without family members, and enlisted soldiers family members residing apart (i.e., unaccompanied soldiers).	DA Cir 210-90-1,	First Field Grade Officer in the soldier's chain of command	
67. Recommend relocation of RCF prisoners to trustee unit when convictions were for nonviolent offenses.	AR 190-47, para 11-1	CDR, LEC/PMO	
68. Individual Reliability Program Certifying Official.	AR 190-56, para 3-5a	CDR, LEC/PMO	
69. Approve family housing incidental improvement projects \$3,000 or less per dwelling unit per fiscal year (\$5,000 for dwelling units for work supporting exceptional family members).	AR 210-50, para 7-22; memo, ATBO-GFE, 7 Jul 93	DBO	
70. Approval authority held by TRADOC Military Construction Army (MCA) corporate group requests for projects	AR 415-15, para 5-2d & 2e; memo, DAEN-XCR-R, DA, 5 Apr 93; 1 st End, ATBO-GPR, TRADOC, 28 Apr 93	DBOS	
71. Approve restoration of family housing dwelling unit damaged by fire or natural disaster up to \$15,000.	Memo, TRADOC, 31 Oct 94, subj: Delegation of Authority - Army Family Housing	Garrison CDR	
72. Authority to divert family housing to unaccompanied personnel housing.	Memo, TRADOC, 7 Nov 97, subj: Diversion/Assignment Policy for Single Battalion Commander	Garrison CDR	
73. Authority to approve out-of-cycle maintenance of Army family quarters.	AR 210-50, para 7-17; Memo, Undated, Fort Knox, subj: Delegation of Authority to Approve Out-Of-Cycle Maintenance of Army Family Housing Quarters	Ch, Housing Div	

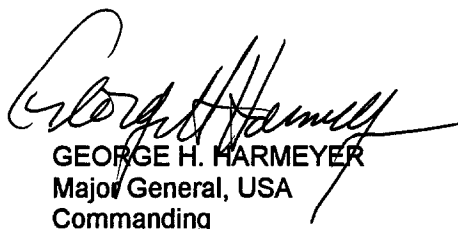
<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
74. Approve NAF MWR maintenance and repair projects up to \$1M.	AR 420-10, para 3-3a(2); Memo, ATBO-GPR, TRADOC, 16 Jun 92	Garrison CDR	
75. Approve manifests for the shipment of hazardous waste.	40 CFR, Subpart B 262.23(a)(1); DOD 4160.21-M	DRMO-Knox/DBOS	
76. Approve land disposal restriction notifications and certifications.	40 CFR, Subpart B 262.23(a)(1); DOD 4160.21-M	DRMO-Knox	
77. Review evidence in drunk driving cases and authorize immediate suspension of driving privileges.	AR 190-5, para 2-6c	OSJA designee	
78. Review evidence in nondrunk driving cases and authorize suspension of driving privileges.	AR 190-5, para 2-6b	OSJA designee	
79. Approve suspension/revocation of installation driving privileges.	AR 190-5, para 2-5	Garrison CDR/Mgr	
80. Authorize restricted driving privileges (except in DUI case).	AR 190-5, para 2-11	Garrison CDR/Mgr	
81. Hear evidence in cases where offender has requested full or partial restoration of suspended or revoked driving privileges.	AR 190-5, para 2-6	Installation Driving Review Board	
82. Appoint council members for the Fort Knox Consolidated Chaplains' Fund.	AR 165-1, para 16-2c(1)	Chief of Staff	
83. Approve minutes of the Chaplains' Fund Council Meetings.	AR 165-1, para 16-2c(8)	Chief of Staff	
84. Approve initiation of all tenant maintenance, repair or construction real property projects on installation regardless of fund source.	Memo, DAIM-FDF-B, DA, 12 Aug 94; 1 st End, ATBO-GM, TRADOC, 13 Sep 94; 2d End, ATZK-PWR, Oct 94	DBOS	
85. Approve all fire reports, ACQ & T (AR) -1765.	AR 420-90, Chap 8, 10 Sep 97	DBOS	

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
86. Approval to expend AFH funds.	AR 210-50, para 2-2 and Table B-1	DBO	
87. Approval of GFOQ Six Year Plans and Cost Reports.	AR 210-50, para 13-6	Garrison CDR	
88. Approval to reside off post (UPH PP and TDY lodging and mess certificates of nonavailability).	AR 210-50, para 3-36 and 37	DBO	
89. Approve exceptions to policy for patronage of MWR programs.	AR 215-1, para 6-2 and Table 6-1	Garrison CDR	
90. Designation of family housing for occupancy.	AR 210-50, para 3-4, 5-5, and 5-6	DBO	
91. Approval of exceptions to policy to remain in family housing and for retention of quarters.	AR 210-50, para 3-19 and 3-20	Garrison CDR	
92. Approval to divert adequate UPH to other UPH use (change last 2 or 3 digits of real property category code).	AR 210-50, para 5-12	Garrison CDR	
93. Approval of authority to occupy Guest Housing and UPH (TDY).	AR 210-50, para 3-40 and 3-44	DBO	
94. Identify and designate historical properties at the Fort Knox installation and accept unconditional gifts of historical artifacts for the museum	AR 870-20, para 2-1a; USAARMC Suppl 1 to AR 870-20, 15 May 87	Dir, Patton Museum	
95. Approve local purchase of VI equipment up to \$50,000 per item/system. Approval for local purchase of VI equipment \$50-\$100K requires TASA approval.	AR 25-1, para 87-6	Ch, Tng Spt Ctr	
96. Approval authority for permissive TDY, for 11-25 days for soldiers taking part in HRAP Program, in conjunction with house hunting.	AR 600-8-10, para 5-31	Brigade CDR	For IET soldiers being reassigned CONUS and who are approved for participation in HRAP.

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
97. Approve cash awards for adopted ideas from \$1,001 to \$10,000.	AR 5-17, para 7-10; Ltr, ATRM-MP, TRADOC, 29 May 92, subj: AIEP; USAARMC Pam 5-1, para 6-6	Chief of Staff	
98. Approve requests for reconsiderations. (Suggester requests a previously disapproved idea be reviewed based on new documentation.)	AR 5-17, para 2-8; USAARMC Pam 5-1, para 7-2	Chief of Staff	
99. Approve requests for reexamination. (Suggesters request review during their proprietary rights period of idea they believes was implemented without proper credit being given.)	AR 5-17, para 2-8; USAARMC Reg 5-1, para 7-3	Chief of Staff	
100. Accreditation authority for Critically Sensitive Level 2, Automated Systems.	AR 380-19, para 3-8a(5); msg, ATBO-IC, TRADOC, 301945Z Aug 90	DCG	Cannot be further delegated.
101. Approve award of Commander's Award for Civilian Service.	AR 672-20, para 8-5	CG	
102. Approve award of Superior Civilian Service Award.	AR 672-20, para 8-4	CG	
103. Approve award of Certificate of Appreciation for Patriotic Civilian Service.	AR 672-20, para 9-5	CG	
104. Approve award of Commander's Award for Public Service.	AR 672-20, para 9-4	CG	
105. Approve Negotiated Labor Management Agreement.	AR 690-700, Chap 711, para 3-3b(1)	CG	Cannot be further delegated
106. Approve original classification authority. Assign original SECRET Classification authority to CDR, USAARMC.	AR 380-5, para 1-600a(2)	CG	Cannot be further delegated.
107. Approve access of classified information by retired flag/general Officers.	AR 380-67, para 3-408b	General Officer CG or DCG	Cannot be further delegated.

<u>FUNCTION DELEGATED</u>	<u>AUTHORITY FOR DELEGATION</u>	<u>DELEGEE</u>	<u>REMARKS</u>
108. Approve waiver for safety criteria contained in AR 385-63.	Memo, TRADOC, 6 Dec 94, Subj: Authority to Waive Safety Criteria Contained in AR 385-63	CG	Cannot be further delegated.
109. Review and sign all Class A and B accident reports on DA Form 285, block 69.	TRADOC Reg 385-2, para 2-5e	CG/DCG	
110. Appointing authority for Centralized Accident Investigation, Ground (CAIG) boards.	TRADOC Reg 385-2, App H, para H-3b	CG	Cannot be further delegated.
111. Review and sign CAIG reports.	TRADOC Reg 385-2, App H,	Appointing authority of accident board or GO chosen by the approving authority	
112. Appoint the Installation's Small and Disadvantaged Utilization Specialist.	DODFAR 19.201(d)	CG	
113. Approve valid flight requests for the Installation Commander and tenant commands/activities.	AR 95-1, para 3-6h	CG	
114. Approve Reduction in Force (RIF) and Voluntary Separation Incentive pay (VSIP).	Memo, TRADOC, 4 Mar 94, subj: Delegation of Authority-Reduction in Force (RIF) and Voluntary Separation Incentive Pay (VSIP).	CG	Cannot be further delegated.
115. Approve Commander's Annual Assurance Plan.	AR 11-2, para 2-2	CG	Cannot be further delegated.

The foregoing delegations are approved.


 GEORGE H. HARMEYER
 Major General, USA
 Commanding

Headquarters
U.S. Army Armor Center and Fort Knox
Fort Knox, Kentucky 40121-5000
4 April 1996

C2, USAARMC Reg 10-1

Change 2

ORGANIZATION AND FUNCTIONS

Summary. Per the Commanding General's guidance, the delegations of authority have been updated.

Suggested improvements. The proponent of this change is the Directorate of Resource Management. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) directly to Commander, USAARMC and Fort Knox, ATTN: ATZK-RMD, Fort Knox, Kentucky 40121-5000.

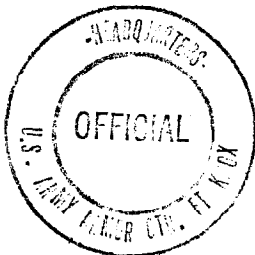
- ✓ 1. USAARMC Reg 10-1, 20 March 1992, is changed as follows:

Remove old pages A-1 through A-11 and insert revised pages A-1 through A-13.

2. Post this change per DA Pamphlet 310-13.

3. File this change in front of the publication.

FOR THE COMMANDER:



OFFICIAL:
JERRY L. VEACH
Colonel, GS
Chief of Staff

ROBERT L. BROOKS
Director, Information Management

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ATZK-SGS	ATZK-FL	ATZK-DL	ATZK-MW
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ATZK-PER			

C2, USAARMC Reg 10-1 (4 Apr 96)

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AMSMI-TMDE-GB-LNX
SFAE-ASM-LNO
CIMPC-BHO
AFKA-RUB-S
ATZK-JA

SAAG-CER-FKFO
ROCG
DFAS-IN/EM-TH
DECA-CE-KNX
DPSDO-KN
IAGPA-B-FK
ANAV-ERK
AFYB-CE

CSTE-COK
AFVL-CE
AMXLS-F-KN
DRMO-EKC
AFVL-EOD
ATOB
AFKA-DCG-W
AFVL-AG

MCXM
ATZK-WX
MCEM
CEORL-CD-FK
D42KX
ATZK-SM
RCMW

Headquarters
US Army Armor Center and Fort Knox
Fort Knox, Kentucky 40121-5000
23 May 1994

C1, USAARMC Reg 10-1

Change 1

ORGANIZATION AND FUNCTIONS

Summary. Per the Commanding General's guidance, the delegations of authority have been updated.

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Headquarters
U.S. Army Armor Center and Fort Knox
Fort Knox, Kentucky 40121-5000
20 March 1992

*USAARMC Reg 10-1

Organizations and Functions

Summary. This regulation sets forth the mission and organizational structure of the U.S. Army Armor Center (USAARMC) and Fort Knox, and provides guidance concerning maintenance of this document.

Applicability. This regulation applies to all subordinate commands, directorates, and staff offices/departments, this headquarters, and the following tenant commands: USAMEDDAC, USADENTAC, and USAISC.

Suggested Improvements. The proponent agency of this regulation is the Directorate of Resource Management. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) thru channels to CDR, USAARMC, ATTN: ATZK-RMM, Fort Knox, KY 40121-5000.

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*This regulation supersedes USAARMC Regulation 10-1, 10 Jul 87.

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Appendix

Delegation of Authority

A-1

THE HISTORY OF FORT KNOX AND ARMOR

Fort Knox - the Home of Armor - has served as a U.S. Army military reservation since 1918. During this time, it has played an integral part in the training of active duty and Reserve members of the Army.

The history of Fort Knox involves not only the reservation, but also the surrounding area. As early as 1862, the 6th Michigan Infantry constructed fortifications and bridges north of the present reservation boundaries, and during the Civil War, Union and Confederate forces were active in the area. Both General William T. Sherman and General Don Carlos Buell and their troops occupied the hills near the Ohio River, and in 1862, General John H. Morgan, leading the 2d Kentucky Cavalry, raided the area and captured Federal troops.

In 1903, large scale Army maneuvers were held near Stithton, Kentucky, which was located in and around what is now the traffic circle on post. At that time, Congress was considering the area as a site for a military installation, but it was not until the United States became involved in World War I that 10,000 acres were leased in January 1918. Prior to this, the U.S. Army had a small field artillery corps and no training areas. During World War I, four artillery training centers were established, including one at Stithton. The new artillery cantonment was named Camp Henry Knox (shortened to Camp Knox) in honor of Major General Henry Knox, the Revolutionary War Chief of Artillery.

On 25 June 1918, \$1.6 million was allocated to purchase 40,000 acres, and in July 1918, construction began on the camp facilities. However, the signing of the Armistice, and reduction of the Army during 1921-22, curtailed construction activities. The camp was then closed as a permanent installation, and from 1922-32, it was used primarily as a training center for the Fifth Corps area, Reserve officers, Citizens Military Training Camps (CMTC), and National Guardsmen. In 1925, it was designated as Camp Henry Knox National Forest, but this status was terminated in 1928, and two Infantry companies were then assigned to the camp.

Fort Knox has been most closely identified with Armor and the Armored Force. The United States established a Tank Corps in 1918 and used tanks as the spearhead element in the engagements in which they participated. In 1920, the Tank Corps was abolished as a separate branch, and all armored vehicles were assigned to the Infantry.

After World War I, the British continued to employ mechanized forces, and this was the impetus for the U.S. Army to mechanize and develop its armored concept. In 1929, the War Department decided to organize a mechanized force and funds were appropriated to implement mechanization. Lieutenant Colonel Adna R. Chaffee was directed to develop the concept and to conduct the initial maneuvers. The mechanized force was organized as an experimental force, but

with the idea of it becoming an integral part of the Army. The War Department centralized the mechanization into the two combat arms they thought could best exploit Armor's capabilities - Infantry and Cavalry - and gave Cavalry the specific mission of developing the mechanized force. Both branches used the tank as an additional weapon, but Cavalry substituted the machine for the horse and utilized it in what had been Cavalry's traditional missions: reconnaissance, pursuit, envelopment, and exploitation.

The first Commander of the mechanized force was Colonel Daniel Van Voorhis, and Fort Eustis, Virginia, was selected as the site for the experimental force. However, as Colonel Van Voorhis and Lieutenant Colonel Chaffee discovered, the area lacked the necessary maneuver terrain. They both felt the size and varied terrain of Camp Knox was more suitable for organizing and training the "Mechanized Cavalry Brigade." In November 1931, the first elements of the Armored Force began moving into Camp Knox, and it was here that the new vehicles and concepts were tested.

The Third Army held mechanized maneuvers in Georgia and Louisiana in 1940 in what has become known as the "Louisiana Maneuvers." This was the first real test and evaluation of the mechanized force. However, it was apparent that the traditional Cavalry and Infantry tactics were used and the special capabilities of the armored vehicles were not being utilized. Following these maneuvers, a meeting, which included Lieutenant Colonel Chaffee and General George S. Patton, Jr., was held. They decided that the unified development of armored units must be initiated, separated from Cavalry and Infantry, and their use perfected. The German blitzkrieg of Poland and France reinforced these new thoughts on the uses of Armor and provided additional impetus for the formation of armored units.

Early in this period, Congress designated the installation as a permanent garrison on 1 January 1932. Later, the Treasury Department selected a portion of Fort Knox as the site of the gold depository, and in 1936, the U.S. Bullion Depository was completed, and the first gold shipments arrived at Fort Knox between January and June 1937. The building and adjacent grounds are now under the control of the U.S. Treasury Department.

In July 1940, the Armored Force was created with the Headquarters, I Armored Corps; 1st Armored Division; 2d Armored Division (at Fort Benning, Georgia); Armored Force Board, and a comparatively small Armored Force School centered at Fort Knox. The School and Armored Force Replacement Training Center were officially authorized on 1 October 1940, and their functions were initially combined. Shortly afterwards, on 25 October 1940, they were redesignated as separate units. The School, now known as the U.S. Army Armor School, trained men in both military fundamentals and specialized areas such as Armor tactics, communications, and gunnery. It expanded rapidly as World War II, and the need for Armor grew. The School opened with a cadre of 155 officers and 1,458 enlisted men; by May 1943, there were over 700 officers and 3,500 enlisted men. The School itself utilized over 500 buildings of the installation. In addition, to increase the number of graduates, classes were

started on a weekly basis rather than quarterly. At its peak, the School operated on two daily shifts in order to accommodate the requirements for qualified Armor personnel. During this time, construction activities expanded the post. In 1940, there were 864 buildings on post; by 1943, there were 3,820 - a rate of 160 buildings a month. By 1943, the total acreage had increased to 106,861 acres.

Since then, Fort Knox has remained the site for the Armor Center, Armor School and Training Center.

The Armor School has continued its training mission and expanded its scope of responsibility to include developing Armor training literature, doctrine, organization, materiel, and tactics. This encompasses a wide variety of activities ranging from preparation of Armor and Cavalry literature and training aids, testing and analyzing collective training, assessment of Armor weapons, conducting resident and nonresident training, serving as liaison between Armor field units and testing/evaluation agencies, acting as the "Home of Armor," and serving as the repository for recognitions and artifacts.

The U.S. Army Armor Center (USAARMC) at Fort Knox has the mission of converting the trainee from a civilian into a soldier. It conducts Basic Training (BT), Basic Armor Training (BAT), and Basic Reconnaissance Training (BRT) for 17,800 plus soldiers annually; in addition, 2,000 ROTC students receive summer training in "Camp Challenge."

The Armor Center's primary mission is to introduce the trainees to Army society and give them basic military skills as well as advanced instruction in Armor Military Occupational Specialty (MOS) skills.

As a way of assisting the USAARMC Commander in the role of Chief of Armor, the Office of Armor Force Management (OAFM) was created in 1977. The title of this office was changed to the Directorate of Evaluation and Standardization (DOES) to reflect the standardization mission with the implementation of the Army Standardization Program. The DOES was the single point of contact for communication concerning the Armor Force and was responsible for collecting, evaluating, and monitoring data on the Armor Force worldwide and to refer these to appropriate agencies for resolution. In February 1990, the CG, USAARMC merged DOES and Office, Chief of Armor into a new organization called the Directorate of Total Armor Force Readiness (DTAFR) whose purpose was to monitor world wide readiness of total armor force to include active and reserve component forces. In addition to the above readiness mission, DTAFR also is tasked with performing long term studies which will articulate the future design of the Armored Force.

Directorate of Total Armor Force Readiness will provide necessary coordination and interface to ensure that the Army's ability to man, train, equip, and field an effective Armor Force is maintained. This includes monitoring development in materiel, combat, training, systems management, and establishment of worldwide standards for the Armor Force.

Today, Fort Knox is a post of 109,068.8 acres (170.4 square miles) with a daytime population of over 38,000 military and civilians. The installation services over 100,000 persons, to include active Army personnel, retirees, their family members, and Reserve personnel. It is considered to be the sixth largest community in the Commonwealth of Kentucky.

The Symbol of Armor

The familiar tri-colored, triangular patch with superimposed symbols has a special significance for the student of heraldry, the historian, and the proponents of the combined arms doctrine.

When the Tank Corps was established, Colonel Samuel D. Rockenbach directed that a coat of arms be created for this new force on the battlefield. It followed old armorial methods and had a shield (silver) bearing a charge (the tri-colored triangle) and a crest (the dragon in silver). The dragon had been the charge on the coat of arms for the 1st Cavalry and represented the beginning of mounted combat - the Cavalry, while the triangle, which is a heraldic element of design known as a pile (the head of a spear), represented the use of tanks as a spearhead element on the battlefield. The colors of the coat of arms - blue for Infantry, red for Artillery, and yellow for Cavalry - represent the union of three separate combat arms whose integrity has been preserved, but who are linked to the traditions of the mounted soldier. This original coat of arms of the Tank Corps is now at the Patton Museum of Cavalry and Armor at Fort Knox.

The 7th Cavalry Brigade (Mechanized) contributed the figures representative of Armor's capabilities. This brigade, formed out of the 1st Cavalry, 13th Cavalry, and 68th Field Artillery, was organized in 1936 for training in mechanized warfare at Fort Knox. The brigade patch used three figures to represent the new fighting concept being developed and consisted of a superimposed tank track, gun, and lightning bolt on a yellow, oval background. The three figures convey the fighting characteristics of Armor. The tank track reflects the mobility and Armor protection; the gun, its firepower; and the lightning bolt, its shock effect. These three characteristics - mobility, firepower, and shock effect - constitute the striking power of Armor and are the basis for its success on the battlefield.

After the formation of the Armored Force in 1940, the triangle of the Tank Corps and the figures of the 7th Cavalry Brigade (Mechanized) patch were combined and gave the Armored Force a patch of historic significance that linked its origin with the present. The function of the shield that once bore the Tank Corps charge was then taken over by the charge itself and the triangle became the field for the figures which characterized the Armored Force.

This patch was officially designated in November 1940 by the War Department and represents the stages of development not only of Armor, but also the use of combined arms.

CHAPTER 1

GENERAL

1-1. PURPOSE. This regulation sets forth the mission and organizational structure of the U.S. Army Armor Center (USAARMC) and Fort Knox and provides guidance concerning maintenance of this document.

1-2. DEFINITIONS. Terms used herein are defined in AR 5-3, AR 310-25, and TRADOC Reg 10-2.

1-3. CONCEPT. The USAARMC and Fort Knox is a standard Army installation (AR 5-3). The organization structure provides for a command group, a personal staff, and a directorate staff. Responsibility for performing the missions of the Commanding General, USAARMC and Fort Knox, is assigned to the appropriate staff office.

1-4. RESPONSIBILITIES. a. Responsibility for monitoring the USAARMC and Fort Knox organizational structure is assigned to the Directorate of Resource Management (DRM). Any change, directed or otherwise, will be coordinated with the DRM for implementation.

b. Responsibility for preparing, reviewing, and monitoring the Table of Distribution and Allowances (TDA) is assigned to the DRM. The organizational structure depicted in this regulation is based on the approved TDA (TRADOC Reg 10-2).

c. Mission statements reflected in chapter 2 will be kept current by immediate notification to the DRM of any change directed by this or higher headquarters.

1-5. POLICY. a. Policy set forth in AR 5-3, TRADOC Reg 10-2, and AR 570-4 will be adhered to by this command.

b. All documents depicting the organization of the USAARMC and Fort Knox will conform to the organizational structure set forth in this regulation.

c. The organizations and functions in this regulation will be structured to match the approved TDA.

1-6. PROCEDURES. a. Statement of organization, mission, responsibilities, and functions will be updated annually or as required. Requests for change may be submitted at any time.

b. Proposed changes will be submitted in duplicate to this headquarters, ATTN: ATZK-RMM. Requests for change will include:

(1) Proposed organizational chart. Duplicate copy will show recognized and authorized strength for each organizational element.

(2) Proposed functional statements.

(3) Justification for the change.

(4) Copy of directive requiring change if the change is a directed action.

(5) Statement of impact of the change on personnel and funds. It is emphasized, however, that organizational changes will not be the basis for requesting additional manpower requirements.

c. Requester will be advised of action taken by this or higher headquarters.

1-7. GUIDANCE. a. Separate chapters of this regulation will be devoted to the command group, each personal staff office, each directorate, and to each activity under the direct command of this headquarters.

b. Functional statements will be concise, but specific enough to be understood by persons not familiar with the organization. Statements will not list tasks or procedures used to perform a function. Use of terms, such as "Administrative Services" to cover a variety of miscellaneous tasks, will eliminate unnecessary descriptive data. Such terms will be used whenever appropriate. Functions shown at a lower level of the organization will not be repeated at higher levels.

c. General guidelines for establishing organizational elements are set forth in AR 5-3. Subdivision of a directorate is, in descending order: division, branch, section, unit. Organizations depicted in this regulation will be shown to the lowest level. Functional statements will not be shown below branch level. Subdivision of a training or support activity where the head of the organization is a commander, is, in descending order: brigade, battalion, or squadron; company, battery, or troop; platoon; squad; section or crew. Functional statements will not be shown below company or troop, with the following exception: Functional statements for a platoon may be listed when it is a separate platoon, not attached to a company. Further subdivision below branch, company, battery, or troop may be required on the TDA.

d. Normally, an organization with less than 15 personnel will not be subdivided. Subdivision may be considered necessary if the functions are physically separated or totally unrelated.

e. Insofar as practicable, organization should be established so that workload or output can be measured.

f. Maximum responsibility and authority should be delegated to subordinates so that operations may be performed with a minimum amount of time spent on consultation.

g. Care will be exercised to preclude layering of supervision when the intermediate layer of supervision can neither approve nor disapprove the action. If approval authority cannot be delegated, need for this echelon of supervision is questionable.